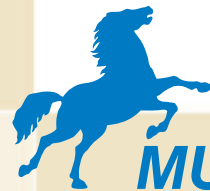


Construction Operations

*An Integrated Approach
to Total EPCm Delivery*



MUSTANG
A Wood Group Company

Mustang Has Diversified Project Experience

Mustang's Construction Operations personnel are industry professionals with vast hands-on field experience and working knowledge of planning, scheduling, design, QA/QC, procurement, material handling/ control, construction and installation. That expertise helps us understand your needs. Regardless of project size, Our Construction Operations teams can be involved in every stage, from initiation through pre-commissioning and startup.

We work closely with the engineering design team, client representatives, fabricators and installation contractors to provide constructability input from front-end engineering through detailed design, ensuring deliverables that are very 'constructable' in the field. We implement formal project-specific procedures, providing the framework for conceptual and detailed design reviews from start to project completion. Our teams help formulate and implement the overall Project Execution Plan, developing a work packaging/purchasing strategy and performing those activities needed to solicit bids, select the contractors, construct the facility and pre-commission it for startup. We are experienced in multiple subcontracts, fast-track, and complex design/build projects.

Mustang Knows Your Project

Our Construction Operations specialists have experience in a broad variety of industries and projects, including:

- Refineries
- Chemical Plants
- Petrochemical Plants
- Storage Facilities
- Automotive Manufacturing
- Industrial and Manufacturing
- Offshore Production Platforms
- Pulp & Paper Facilities
- Pharmaceutical Facilities
- Pipelines
- Automation and Control Facilities
- LNG Facilities
- Consumer Products

Our Construction Operations Capabilities

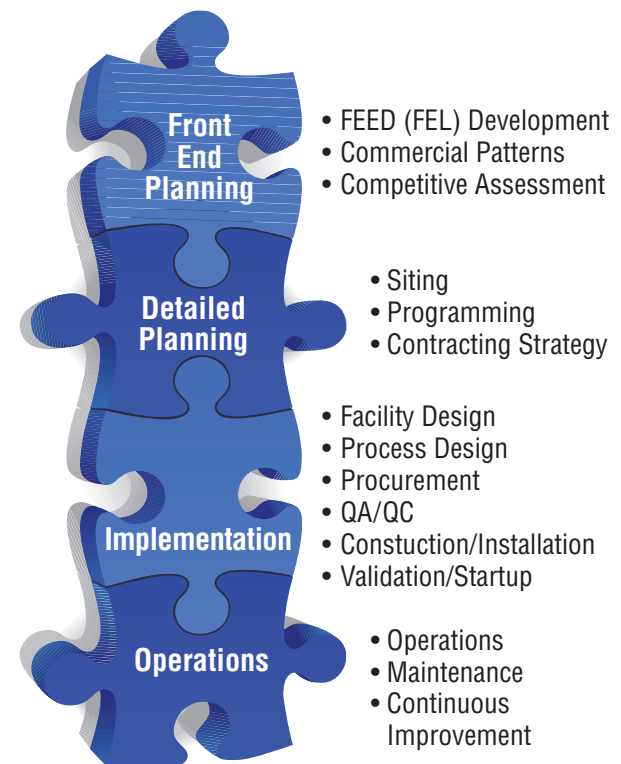
- Experienced workforce
- FEED planning participation
- Experienced site construction 'Project Managers'
- Constructability planning during detailed engineering
- On-line bidder pre-qualification
- Contractor database and strategic use of regional contractors
- Full site support services
- OCIP, CCIP, Subguard
- Startup, commissioning, maintenance planning



Your Benefits

- Improved project planning and coordination
- Lower TIC with improved change management and communication
- Reduced schedule cycle time
- Faster time to startup
- Improved bottom line

Any Project Size from Start to Finish



Components of Mustang's Integrated EPCm Services

Safety & Environmental

- Client Alignment
- Program Development
- Implementation
- Monitoring
- OCIP/CCIP
- Behavior-based
- Safety Coaching

Project Controls

- Cost
- Scheduling
- Forecasting
- Progressing
- Change Management
- Resource Management
- Productivity Management
- Quantity Tracking Reporting
- Risk/Opportunity Assessment

Site Planning

- Temporary Roads and Laydown
- Material Receiving
- Site Security
- Temporary Utilities
- Temporary Site Drainage

Quality Assurance

- Civil
- Underground
- Structural
- Equipment
- Piping
- Welding
- Electrical/Instrument
- Protective Coverings
- Shop Inspection
- Expediting
- NDE Control

Construction Engineering

- Subcontract Management
- Scope Development
- Bid Package Development
- Progress Reporting

Materials

- Receiving
- Storage
- Preservation
- Issuing
- Invoice Support
- Equipment
- Logistics
- Expediting

Administrative/ Subcontract

- Payables
- Receivables
- Contract Administration
- Clerical
- RFQ Processes

Engineering Coordination

- Discipline Engineering
- Regulatory/ Interface Management
- Constructability
- Modularization
- Laser Scanning

Inspection Services

Mustang inspectors are highly experienced, bringing a wealth of knowledge in multiple disciplines, industry codes and current quality standards to assure the ultimate quality and integrity of your project. We have domestic and international inspectors available for your complete project or just a specific facet of the work. Whether your project requires full-time inspection or a part-time function, we can provide value added services. Mustang's inspectors provide synergy, working closely with our inspection coordinators, engineering, purchasing and our clients to assure that all aspects are as seamless as possible. We use a structured electronic reporting process to provide detailed reports on the current status of engineering, material receipt, fabrication and inspections performed.

Our Inspection Personnel Capabilities

- Offshore Structures and Facilities
- Floating Production Systems
- Compressor/Pump Stations
- Onshore and Offshore Pipelines (Transmission and Distribution)
- Vendor Shop Inspection/Vendor Surveys
- Refineries
- Chemical Plants
- Automotive Facilities
- Petrochemical Plants
- Consumer Products
- Storage Terminals
- Automation and Control Facilities
- NDT Oversight
- Welding/Welding Procedures
- Codes/Standards/Specifications
- Factory Acceptance Tests



We Obtain Results

Mustang's Construction Operations group is highly experienced in all disciplines to assure the desired quality and integrity of your project, bringing it in on schedule and within budget. Using in-house procedures, we provide continuity and consistency of construction operations with quality assurance and control you can depend on. Our teams are carefully selected according to project scope and are backed with the tools, documentation, flexible processes and systems needed to ensure project success.

Health, Safety and Environmental

Mustang's approach to Health, Safety and Environmental (HSE) issues on our construction projects extends beyond mere compliance. From our executive level down, our commitment to implement and execute sound HSE practices is reflected in everything we do.

Mustang's safety performance is exceptional. Our outstanding performance not only protects lives, but also benefits our clients with increased productivity and reduced project costs.



Our Vision

Our quest is to embody a culture that inspires super-motivated people to make heroes of Clients, Partners, Vendors and Mustangers!



People Oriented...Project Driven®

Houston • London • Perth • Mumbai • Abu Dhabi • Kuala Lumpur

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