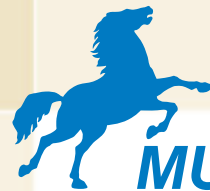
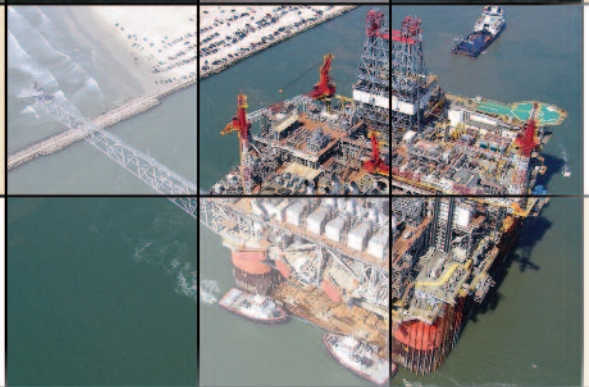


Project Management Consulting Services

Experienced PMC coordination to assure project/program success



MUSTANG
A Wood Group Company

Managing and Optimizing Project Execution

We understand that Project Management Consulting (PMC) services for large, complex projects require expertise in oversight, participant interface and accountability. Our experienced PMC team can monitor, assess, advise and report on every phase of the project to ensure your interests and business objectives are met in the most cost-effective and timely manner.

Mustang has the experience required for total project/program management, with a focus on projects that are cost effective, on or ahead of schedule, with zero safety incidents and with no surprises. We have completed more than 6,500 projects for a client base in excess of 400, in all parts of the world. Our experience encompasses upstream, downstream, midstream and pipeline segments of the energy industry as well as a broad range of automation/control and industrial projects.

Mustang has developed a PMC team that can be trusted to provide single-point responsibility, while working closely with the client as owner's representative and with all project participants. We can provide these services for the entire project as a fully delivered EPCm approach or tailored to just a portion of the project. To support our efforts, we utilize the latest in project management tools, including our proprietary *PACSETTTER™* project delivery system. We also utilize advanced project control systems to establish and measure against international productivity metrics and benchmarks to assure high-end results and optimal efficiency.



Offering Numerous Benefits

With our experience, Mustang's project management consulting team can provide multiple benefits to its clients, among them:

- Single-point responsibility
- Alignment of all stakeholders
- A priority placed on workplace health, safety and environment (HSE)
- Improved schedule and performance
- Cost control and value engineering
- Enhanced client risk management
- Improved project quality
- Readily available information and reporting
- Flexibility in staffing to suit the project
- Coordination of global participants



A Choice of Services

Mustang can provide full service management capabilities or tailor them to suit the portion of the project where they are required. Our services can include:

PLANNING

- Project Scope Definition
- Siting
- Conceptual Planning
- Bid Package Development
- Contractor Screening & Pre-Qualification
- Request for Proposal
- Contractor Selection
- Project Execution Planning
- Budget Development
- Schedule Development

COORDINATION

- Estimating
- Quality Planning
- HSE Planning
- Import/Export Coordination
- Government Interface Coordination

MANAGEMENT /CONTROL

- Construction/Program Management
- Engineering Management
- International Staffing
- Interface Management
- Change Control & Management
- Contract Administration
- Licensor Management
- Global Procurement/Sourcing
- Project Finance
- Equipment Expediting
- Project Schedule & Cost Controls

OPERATIONS

- Operation/Maintenance Planning
- Manuals & Operator Training
- Self-Perform Construction Support
- Startup & Commissioning
- Handover & Closeout



Experience with All Facility Types

We have project leadership in a broad variety of projects in a host of different industries, including:

- Refineries
- Petrochemical
- Chemical Facilities
- Storage Terminals
- Compressor Stations
- Pump Stations
- Offshore Oil & Gas Production Facilities
- Onshore Oil & Gas Facilities
- Automotive Manufacturing Plants
- Power
- Pulp & Paper
- Pharmaceutical
- Transmission and Distribution Pipelines
- Industrial Manufacturing Facilities
- LNG Liquefaction/Regasification Facilities
- Automation & Control (all industries)





The word **Mustang** conveys energy, vitality and full-spiritedness. That image accurately describes Mustang's people. Mustang has established a worldwide reputation for quality engineering design, construction and project management and inspection services. Our focus encompasses upstream oil and gas, midstream projects, process plants, pipeline, automation and control, and industrial and manufacturing. Our professionals are fully backed by a hands-on management team, a solid support staff and cutting edge systems.

We are part of international services company, Wood Group. The company employs more than 28,000 people worldwide and operates in 46 countries.

Our philosophy is simple – deliver the highest quality, highest value project on time, within budget and with no surprises. That's our goal, backed by Mustang energy and innovation.

Our Vision

Our quest is to embody a culture that inspires super-motivated people to make heroes of Clients, Partners, Vendors and Mustangers!

People Oriented...Project Driven®

Houston • London • Perth • Mumbai • Abu Dhabi • Kuala Lumpur

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